TOWN OF FALMOUTH
SELECT BOARD
AGENDA
SATURDAY, DECEMBER 6, 2025 – 9:00 A.M.
SELECT BOARD MEETING ROOM
TOWN HALL
59 TOWN HALL SQUARE, FALMOUTH, MA 02540

The Select Board may discuss and vote appropriate action on any item listed on this Agenda unless a different disposition is noted. At the discretion of the Chair, agenda items may be taken out of order.

THIS IS A WORKSHOP MEETING -- THERE WILL BE NO PUBLIC COMMENT.

Present: Robert P. Mascali, Chair; Heather M. H. Goldstone, Vice Chair; Douglas C. Brown; Jack Richardson; Colin W. Reed
Others present: Mike Renshaw, Town Manager; Peter Johnson-Staub, Assistant Town Manager; Phil Lemnios, and David Colton, Collins Center

1. OPEN SESSION – STRATEGIC PLANNING DISCUSSION

Call to Order: By Chair Robert P. Mascali at 9:00 a.m.

Pledge of Allegiance: Led by Select Board

Review and further refinement of goals from previous two sessions

The Board continued to review and refine its goals.

Under the category of housing, the following goals were suggested: to secure and maintain Safe Harbor Status, to develop municipally owned housing, to adopt the Seasonal Communities designation, to budget $4M annually toward affordable housing, and to consider zoning amendments for more attainable housing.

For the energy category, the following items were suggested: to explore the geothermal project that Eversource is pursuing with Framingham as a model, to decrease carbon emissions in line with the State goal of Net Zero by 2050, advocacy for solar grid upgrades, explore other areas for ground-mounted solar arrays in Town, and to increase electric vehicles.

Under the category of financial stability, the Board suggested additional goals of semi-annual meetings with the Finance Committee, increase revenue by 10% over the next five years while prioritizing affordability for residents, to optimize the 10-Year Capital Expenditures Plan, explore reducing the inventory of municipally owned properties, and to generate a 5–10-year financial forecast. Other items discussed were to adopt a 20% residential exemption by FY28 with an annual rate review, pursue equity with respect to fees, etc. with year-round versus summer populations.

There was discussion regarding separating the health and public safety goal into two items. Under this category, the following additional goals were suggested: to continue funding the health and human services budget and community services and engagement partners, for the emergency communications department to be fully staffed and appropriately resourced, and to reduce roadway casualties to meet the State Vision Zero goal.

Additional goals under the category of coastal and natural resources included protecting and strengthening climate resilient infrastructure with the goal of investing in coastal resiliency critical infrastructure modernization in long range capital and operational planning, to ensure 30% of the Town's land area is under conservation by 2030.

Under the category of organizational effectiveness, the Board suggested additional goals of implementing performance measurement system, integrating strategic planning efforts with operational outcomes, improving operations with the adoption of technologies to modernize processes, and involving boards/committees earlier in the fee setting schedule.

Additional goals discussed under the category of community engagement included a Community Engagement Plan, to show that the Town is welcoming and operationally supportive of diverse community members, and a Citizens Academy.

The Board suggested additional goals under the water and wastewater conservation category included develop a Waste Management Plan to meet the State's 2050 master plan goal. Mr. Brown advocated for the prohibition of the use of municipal water for irrigation.

The Board spent time prioritizing the potential new goals under each category.

<u>Discuss and establish economic stability goals</u>

The Board discussed its economic stability goals for inclusion in the document.

<u>Discuss and consider new goals to be included in the Strategic Plan</u>

It was noted that the Board would receive a report with the updated strategic goals and milestones as discussed.

<u>Discussion of planned deliverable</u>

The Board agreed to consider a subsequent meeting to coalesce its thoughts on the updated document in order to send items back to the consultants for inclusion.

2. ADJOURN

Motion by Dr. Goldstone: To adjourn at 12:26 pm. Second: Mr. Reed.
Vote: Yes – 5 No - 0

Respectfully submitted,

Kristan Patenaude, Recording Secretary